

# INVESTMENTS

GRI 203-1

## We continued to invest strategically and to strengthen our capabilities to position our company for continued growth

In 2022, we invested a total of 21.3 billion pesos in strategic projects to strengthen our business, representing 2.6% of total revenues.

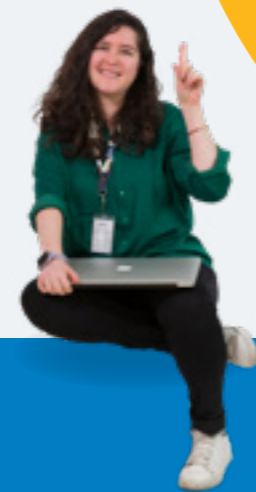
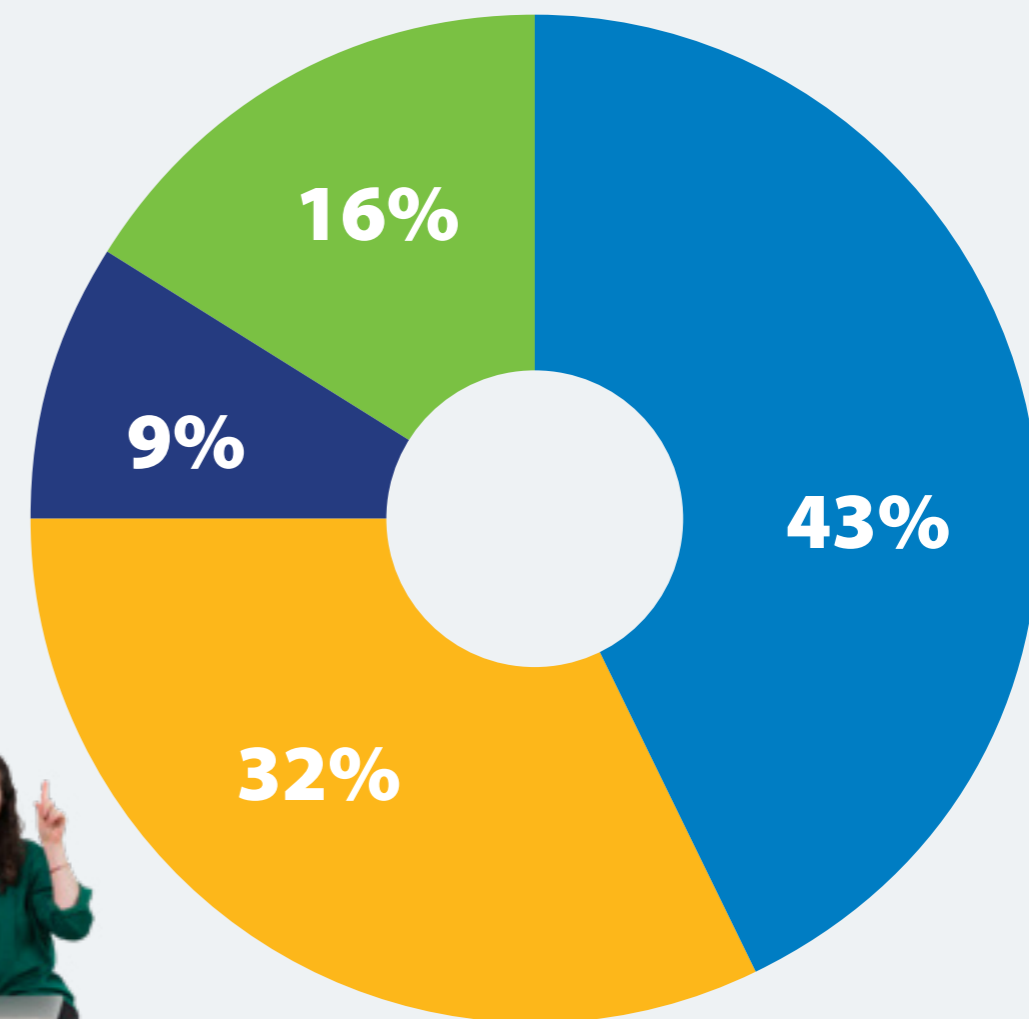
We are in the process of enabling our stores with omnichannel capabilities and keeping them in good condition to improve the shopping experience and ensure the safety of our associates and customers, so remodeling accounted for 43% of the investment this year. We continued to expand and opened 126 new stores, accounting for 32% of the total investment. We closed the year with 3,745 stores, with a total sales floor area of more than 7.5 million square meters.

We have a solid supply chain and we continue to strengthen it. In June of this year, we inaugurated the Villahermosa Distribution Center, which handles more than 10% of our perishable goods volume. Logistics investments accounted for 9% of this year's investment.

We upgraded our application technology to offer a faster and more user-friendly shopping experience to our customers, and we digitized processes to make the work of our associates in stores and clubs easier and more efficient. Investments in Technology and eCommerce represented 16% of total investments for the year.

### STRATEGIC INVESTMENT

- Remodels
- New stores
- Supply Chain
- Technology & eCommerce



**21.3 billion**  
pesos invested in strategic projects